



**Aletheia**  
Academies Trust

# Attendance Policy

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# 1 Aims

This policy aims to show our commitment to meeting our obligations with regards to school attendance, including those laid out in the Department for Education's (DfE's) statutory guidance on [working together to improve school attendance \(applies from 19 August 2024\)](#), through our whole-school culture and ethos that values good attendance, including:

- ▶ Setting high expectations for the attendance (a minimum of 96%) and punctuality of all pupils
- ▶ Promoting good attendance and the benefits of good attendance
- ▶ Reducing absence, including persistent and severe absence
- ▶ Ensuring every pupil has access to the full-time education to which they are entitled
- ▶ Acting early to address patterns of absence
- ▶ Building strong relationships with families to make sure pupils have the support in place to attend school
- ▶ We will also promote and support punctuality in attending lessons.

## 2 Legislation and guidance

This policy is based on the Department for Education's (DfE's) statutory guidance on working together to improve school attendance (applies from 19 August 2024) and school attendance parental responsibility measures. The guidance is based on the following pieces of legislation, which set out the legal powers and duties that govern school attendance:

- ▶ Part 6 of the [Education Act 1996](#)
- ▶ Part 3 of the [Education Act 2002](#)
- ▶ Part 7 of the [Education and Inspections Act 2006](#)
- ▶ [The Education \(Pupil Registration\) \(England\) Regulations 2006 \(and 2010, 2011, 2013, and 2016 amendments\)](#)



- ▶ [The Education \(Penalty Notices\) \(England\) \(Amendment\) Regulations 2013](#)
- ▶ It also refers to:
- ▶ [Keeping Children Safe in Education](#)
- ▶ [Mental health issues affecting a pupil's attendance: guidance for schools](#)

This policy also complies with our trust's funding agreement and articles of association.

## 3 Roles and responsibilities

### 3.1 Local Governing Body

The local governing body is responsible for:

- ▶ Setting high expectations of all school leaders, staff, pupils and parents
- ▶ Making sure school leaders fulfil expectations and statutory duties, including:
- ▶ Making sure the school records attendance accurately in the register, and shares the required information with the DfE and local authorities
- ▶ Making sure the school works effectively with local partners to help remove barriers to attendance, and keeps them informed regarding specific pupils, where appropriate
- ▶ Recognising and promoting the importance of school attendance across the school's policies and ethos
- ▶ Making sure the school's attendance management processes are delivered effectively, and that consistent support is provided for pupils who need it most by prioritising staff and resources
- ▶ Making sure the school has high aspirations for all pupils, but adapts processes and support to pupils' individual needs
- ▶ Regularly reviewing and challenging attendance data and helping school leaders focus improvement efforts on individual pupils or cohorts who



need it most, through regular monitoring and reports in Governor meetings (3 times per academic year).

- ▶ Working with school leaders to set goals or areas of focus for attendance and providing support and challenge
- ▶ Monitoring attendance figures for the whole school and repeatedly evaluating the effectiveness of the school's processes and improvement efforts to make sure they are meeting pupils needs
- ▶ Where the school is struggling with attendance, support school leaders in the development of an action plan to improve attendance
- ▶ Making sure all staff receive adequate training on attendance as part of the regular continued professional development offer, so that staff understand:
  - The importance of good attendance
  - That absence is almost always a symptom of wider issues
  - The legal requirements for keeping registers
  - The school's strategies and procedures for tracking, following up on and improving attendance, including working with partners and keeping them informed regarding specific pupils, where appropriate
- ▶ Making sure dedicated training is provided to staff with a specific attendance function in their role, including in interpreting and analysing attendance data
- ▶ Having an awareness of sharing effective practice on attendance management and improvement across the trust through the Best Practice group which provides regular opportunities for staff from different schools to come together, learn from each other and share resources
- ▶ Holding the Headteacher/Head of school to account for the implementation of this policy - [Mr Glenn Pollard](#)
- ▶ Holding the Governor of school to account for the implementation of this policy - [Mr Hervé China](#).

**Commented [DR1]:** GP added

**Commented [DR2]:** HC added



### 3.2 The headteacher/head of school

The headteacher/head of school is responsible for:

- ▶ The implementation of this policy at the school
- ▶ Monitoring school-level absence data and reporting it to governors
- ▶ Supporting staff with monitoring the attendance of individual pupils
- ▶ Monitoring the impact of any implemented attendance strategies
- ▶ Issuing fixed-penalty notices, where necessary and/or authorising Glenn Pollard (Headteacher) to be able to do so
- ▶ Working with the parents of pupils with special educational needs and/or disabilities (SEND) to develop specific support approaches for attendance for pupils with SEND, including where school transport is regularly being missed, and where pupils with SEND face in-school barriers
- ▶ Communicating with the local authority when a pupil with an education, health and care (EHC) plan has falling attendance, or where there are barriers to attendance that relate to the pupil's needs
- ▶ Communicating the school's high expectations for attendance and punctuality regularly to pupils and parents through all available channels

### 3.3 The Trust Attendance lead/Best Practice Attendance team

The Trust Attendance lead/Best Practice Attendance team is responsible for:

- ▶ Driving attendance improvement across the trust
- ▶ Working more intensively with schools who require support to improve attendance
- ▶ Acting as a central contact point for schools with attendance queries



- ▶ Liaising with the DfE's regional teams for advice about wider support programmes

The Trust Attendance lead is **Mr Hervé China** who can be contacted via [chinah@aletheiatrust.org.uk](mailto:chinah@aletheiatrust.org.uk)

Commented [DR3]: HC added

### 3.4 The designated senior leader responsible for attendance

The designated senior leader (also known as the 'senior attendance champion') is responsible for:

- ▶ Leading, championing and improving attendance across the school
- ▶ Setting a clear vision for improving and maintaining good attendance
- ▶ Evaluating and monitoring expectations and processes
- ▶ Having a strong grasp of absence data and oversight of absence data analysis
- ▶ Regularly monitoring and evaluating progress in attendance
- ▶ Establishing and maintaining effective systems for tackling absence, and making sure they are followed by all staff
- ▶ Liaising with pupils, parents/carers and external agencies, where needed
- ▶ Building close and productive relationships with parents to discuss and tackle attendance issues
- ▶ Creating intervention or reintegration plans in partnership with pupils and their parents/carers
- ▶ Delivering targeted intervention and support to pupils and families

The designated senior leader responsible for attendance is Mr **Glenn Pollard** who can be contacted via telephone number 01322 863278 and/or email address [pollardg@hortonkirby.kent.sch.uk](mailto:pollardg@hortonkirby.kent.sch.uk)

Commented [DR4]: GP details added





### 3.5 The school attendance officer

The school attendance officer at each school is responsible for:

- ▶ Carrying out first day calling for children where no reason for absence has been provided.
- ▶ Monitoring and analysing attendance data (see section 7)
- ▶ Benchmarking attendance data to identify areas of focus for improvement
- ▶ Providing regular attendance reports to school staff and reporting concerns about attendance to the designated senior leader responsible for attendance, and the headteacher/head of school
- ▶ Working with education welfare officers to tackle persistent absence
- ▶ Advising the headteacher/member of staff authorised by the headteacher, when to issue fixed-penalty notices

The attendance officer is Sally Tall/Hayley Williams/Danielle Robinson (Office/Admin Staff) and can be contacted via telephone number 01322 863278 and/or email address [office@hortonkirby.kent.sch.uk](mailto:office@hortonkirby.kent.sch.uk)

Commented [DR5]: Office staff details added

### 3.6 Class teachers and/or form tutors

All class teachers and/or form tutors are responsible for recording attendance for both morning and afternoon sessions on a daily basis.

### 3.7 School admin/office staff

Admin/office staff will:

- ▶ Take calls and respond to emails/messages from parents/carers about absence on a day-to-day basis and record it on the school system
- ▶ Carry out first day calling for children where no reason for absence has been provided.



### 3.8 Parents

Where this policy refers to a parent, it refers to the adult the school and/or local authority decides is most appropriate to work with, including:

- ▶ All natural parents, whether they are married or not
- ▶ All those who have parental responsibility for a child or young person
- ▶ Those who have day-to-day responsibility for the child (i.e. lives with and looks after them)

Parents are expected to:

- ▶ Make sure their child attends every day/timetabled session on time
- ▶ Call the school to report their child's absence before 9:00am on the day of the absence and each subsequent day of absence, and advise when they are expected to return
- ▶ Provide the school with more than 1 emergency contact number for their child
- ▶ Ensure that, appointments for their child are made outside of the school day
- ▶ Keep to any attendance contracts/agreements that they make with the school and/or local authority
- ▶ Seek support, where necessary, for maintaining good attendance, by contacting school office/admin staff, Class teacher or Headteacher who can be contacted via telephone number 01322 863278 and/or email address [office@hortonkirby.sch.kent.uk](mailto:office@hortonkirby.sch.kent.uk). Teachers can be contacted directly using the Seesaw App.

**Commented [DR6]:** Teacher/office details added

### 3.9 Pupils

Pupils are expected to:

- ▶ Attend every timetabled session, on time

**Commented [DR7]:** Amended for relevance to primary aged pupils



## 4 Recording attendance

### 4.1 Attendance register

We will keep an electronic attendance register and place all pupils onto this register.

We will take our attendance register at the start of the first session of each school day and once during the second session. It will mark, using the appropriate national attendance and absence codes from the School Attendance (Pupil Registration) (England) Regulations 2024, whether every pupil is:

- ▶ Present
- ▶ Attending an approved off-site educational activity
- ▶ Absent
- ▶ Unable to attend due to exceptional circumstances

Any amendment to the attendance register will include:

- ▶ The original entry
- ▶ The amended entry
- ▶ The reason for the amendment
- ▶ The date on which the amendment was made
- ▶ The name and position of the person who made the amendment

See Appendix 1 for the DfE attendance codes.

We will also record:

- ▶ Whether the absence is authorised or not
- ▶ The nature of the activity, where a pupil is attending an approved educational activity
- ▶ The nature of circumstances, where a pupil is unable to attend due to exceptional circumstances



We will keep every entry on the attendance register for 6 years after the date on which the entry was made.

The school day starts at 8:50am and ends at 3:15pm.

Pupils must arrive in school by 8:50am on each school day.

The register for the first session will be taken at 9:00am and will be kept open until 9:15am. The register for the second session will be taken at 1:00pm and will be kept open until 1:15pm.

Commented [DR8]: Times added

## 4.2 Unplanned absence

The pupil's parent must notify the school of the reason for the absence on the first day of an unplanned absence by 9:00am, or as soon as practically possible, by calling the school admin/office staff, who can be contacted via telephone number 01322 863278 and/or email address [office@hortonkirby.sch.kent.uk](mailto:office@hortonkirby.sch.kent.uk), or by messaging via Arbor/Seesaw.

Commented [DR9]: Office details added

We will mark absence due to physical or mental illness as authorised unless the school has a genuine concern about the authenticity of the illness.

Where there are doubts about the authenticity of the illness, the school will ask for absence evidence, such as a doctor's note, prescription, appointment card or other appropriate form of evidence.

If the school is not satisfied about the authenticity of the illness, the absence will be recorded as unauthorised, and parents will be notified of this in advance.

## 4.3 Planned absence

Attending a medical or dental appointment will be counted as authorised if the pupil's parent/carer notifies the school in advance of the appointment and provides evidence (for example, appointment card, screenshot of appointment reminder etc.)

However, we encourage parents/carers to make medical and dental appointments out of school hours. Where this is not possible, the pupil should be out of school for the minimum amount of time necessary.



The pupil's parent/carer must also apply for other types of term-time absence in advance of the requested absence in writing to the school office/Attendance Officer. Go to section 5 to find out which term-time absences the school can authorise.

#### 4.4 Lateness and punctuality

A pupil who arrives late:

- ▶ Should be taken to the school office by a parent/carer for them to be registered.
- ▶ Before the register has closed will be marked as late, using the appropriate code
- ▶ After the register has closed will be marked as unauthorised late, using the appropriate code
- ▶ If persistent lateness to school is identified, it will be followed up by an invitation to discuss attendance with Glenn Pollard (Headteacher). We will work with the pupil and their family to identify the reasons for the persistent lateness/absence and offer appropriate support.

#### 4.5 Following up unexplained absence

Where any pupil we expect to attend school does not attend, or stops attending, without reason, the school will:

- ▶ Call the pupil's parent on the morning of the first day of unexplained absence to ascertain the reason. If safeguarding concerns are present, and the school cannot reach any of the pupil's emergency contacts, the school may complete a home visit or contact the Local Authority for support.
- ▶ Identify whether the absence is approved or not
- ▶ Identify the correct attendance code to use and input it as soon as the reason for absence is ascertained - this will be no later than 5 working days after the session(s) for which the pupil was absent
- ▶ Call the parent on each day that the absence continues without explanation, to make sure proper safeguarding action is taken where necessary. If absence continues, the school will consider involving the Local Authority.



- ▶ Where the school feels there is a safeguarding concern, they may contact the police or Children’s Social Services to carry out a welfare check
- ▶ Where relevant, report the unexplained absence to the pupil’s youth offending team officer
- ▶ Where appropriate, offer support to the pupil and/or their parents to improve attendance
- ▶ Identify whether the pupil needs support from wider partners, as quickly as possible, and make the necessary referrals
- ▶ Where support is not appropriate, not successful, or not engaged with, the school may issue a notice to improve, penalty notice or action other legal intervention (see section 5.2 below), as appropriate.

## 4.6 Reporting to parents

The school will regularly inform parents (see definition of ‘parent’, as used in this policy, in section 3.8 above) about their child’s attendance and absence levels in various ways throughout the year.

You will be notified on each report that your child receives and at Parent Consultations. This information is always available for you to access via the Arbor app.

# 5 Authorised and unauthorised absence

## 5.1 Approval for term-time absence

The Headteacher/Head of school will allow pupils to be absent from the school site for certain educational activities, or to attend other schools or settings.

The Headteacher/Head of school will only grant a **leave of absence** to a pupil during term time if the request meets the specific circumstances set out in the [2024 school attendance regulations](#). These circumstances are:



- ▶ Taking part in a regulated performance, or regulated employment abroad
- ▶ Attending an interview
- ▶ Study leave
- ▶ A temporary, time-limited part-time timetable
- ▶ Exceptional circumstances

A leave of absence is granted at the headteacher/head of school's discretion, including the length of time the pupil is authorised to be absent for.

Leave of absence will not be granted for a pupil to take part in protest activity during school hours.

The school considers each application for term-time absence individually, taking into account the specific facts, circumstances and relevant background context behind the request.

Any request should be submitted as soon as it is anticipated and in accordance with this policy, in writing to the headteacher/head of school. Additional evidence may be required to support any request for leave of absence.

Other valid reasons for **authorised absence** include (but are not limited to):

- ▶ Illness (including mental-health illness) and medical/dental appointments (see sections 4.2 and 4.3 for more detail)
- ▶ Religious observance - where the day is exclusively set apart for religious observance by the religious body to which the pupil's parent(s) belong (s). If necessary, the school will seek advice from the parent's religious body to confirm whether the day is set apart
- ▶ Parent(s) travelling for occupational purposes - this covers Roma, English and Welsh gypsies, Irish and Scottish travellers, showmen (fairground people) and circus people, bargees (occupational boat dwellers) and new travellers. Absence may be authorised only when a traveller family is known to be travelling for occupational purposes and has agreed this with the school, but it is not known whether the pupil is attending educational provision



- ▶ If the pupil is currently suspended or excluded from school (and no alternative provision has been made)

Other reasons the school may allow a pupil to be absent from the school site, which are not classified as absences, include (but are not limited to):

- ▶ Attending an offsite approved educational activity, sporting activity or visit or trip arranged by the school
- ▶ Attending another school at which the pupil is also registered (dual registration)
- ▶ Attending provision arranged by the local authority
- ▶ Attending work experience
- ▶ If there is any other unavoidable cause for the pupil not to attend school, such as disruption to travel caused by an emergency, a lack of access arrangements, or because the school premises are closed

## 5.2 Sanctions

Our school will make use of the full range of potential sanctions - including, but not limited to, those listed below - to tackle poor attendance. Decisions will be made on an individual, case-by-case basis.

### Penalty notices

The Headteacher (or someone authorised by them), Local Authority or the police can fine parents for the unauthorised absence of their child from school, where the child is of compulsory school age, by issuing a penalty notice.

If the school issues a penalty notice, it will check with the local authority before doing so and send it a copy of any penalty notice issued.

Before issuing a penalty notice, the school will consider the individual case, including:

- ▶ Whether the national threshold for considering a penalty notice has been met (10 sessions of unauthorised absence in a rolling period of 10 school weeks)
- ▶ Whether a penalty notice is the best available tool to improve attendance for that pupil





- ▶ Whether further support, a notice to improve or another legal intervention would be a more appropriate solution
- ▶ Whether any obligations that the school has under the Equality Act 2010 make issuing a penalty notice inappropriate

A penalty notice may also be issued where parents allow their child to be present in a public place during school hours without reasonable justification, during the first 5 days of a suspension or exclusion (where the school has notified the parents that the pupil must not be present in a public place on that day).

Each parent who is liable for the pupil's offence(s) can be issued with a penalty notice, but this will usually only be the parent/parents who allowed the absence. The payment must be made directly to the local authority, regardless of who issues the notice. If the payment has not been made after 28 days, the local authority can decide whether to prosecute or withdraw the notice. If issued with a **first** penalty notice, the parent must pay £80 within 21 days, or £160 within 28 days.

If a **second** penalty notice is issued to the same parent in respect of the same pupil, the parent must pay £160 if paid within 28 days.

A **third** penalty notice cannot be issued to the same parent in respect of the same child within 3 years of the date of the issue of the first penalty notice. In a case where the national threshold is met for a third time within those 3 years, alternative action will be taken instead.

### Notices to improve

If the national threshold has been met and support is appropriate, but parents do not engage with offers of support, the school may offer a notice to improve to give parents a final chance to engage with support.

Notices to improve will be issued in line with processes set out in the local code of conduct for the local authority area in which the pupil attends school.

They will include:

- ▶ Details of the pupil's attendance record and of the offences
- ▶ The benefits of regular attendance and the duty of parents under [section 7 of the Education Act 1996](#)
- ▶ Details of the support provided so far



- ▶ Opportunities for further support, or to access previously provided support that was not engaged with
- ▶ A clear warning that a penalty notice may be issued if attendance doesn't improve within the improvement period, along with details of what sufficient improvement looks like, which will be decided on a case-by-case basis
- ▶ A clear timeframe of between 3 and 6 weeks for the improvement period
- ▶ The grounds on which a penalty notice may be issued before the end of the improvement period

## 6 Strategies for promoting attendance

Excellent attendance is expected of all students attending Horton Kirby Primary School. We use rewards as well as interventions to promote the importance of attendance. A variety of strategies are used to work with both parents/carers and our students

**Commented [DR10]:** Note re promoting attendance

## 7 Supporting pupils who are absent or returning to school

### 7.1 Pupils absent due to complex barriers to attendance

Horton Kirby Primary School promote breakfast club and after school clubs to those children/parents facing complex barriers to attendance. Where required, the Headteacher will work closely with parents to agree strategies to encourage attendance/participation.

**Commented [DR11]:** Asking for confirmation of wrap around care/support

### 7.2 Pupils absent due to mental or physical ill health or SEND

Horton Kirby Primary School have a designated SEND staff member, Miss Brittany Harper. She can be contacted via the school office on 01322 863278 or via email [harperb@hortonkirby.kent.sch.uk](mailto:harperb@hortonkirby.kent.sch.uk).



To promote everyday attendance, staff members collaborate closely with parents and carers. There are steps taken to help students who are experiencing mental or physical health issues. For instance, a special classroom is made available for morning arrival to provide a more tranquil setting.

Commented [DR12]: SEND info

Where a pupil has an education health and care (EHC) plan and their attendance falls, or the school becomes aware of barriers to attendance that related to the pupil's needs, the school will inform the local authority.

### 7.3 Pupils returning to school after a lengthy or unavoidable period of absence

A meeting between Glenn Pollard, the Headteacher, and a member of the SLT would be scheduled following any unplanned or lengthy absences. In order to guarantee a seamless return, parents/students/staff would develop an agreeable plan during this time. Phased returns, teacher/TA assistance in the classroom, and nurture clubs are a few examples.

Commented [DR13]: Return to school

## 8 Attendance monitoring

The Attendance Officer monitors pupil absence daily.

Parents and carers are expected to call the school in the morning if their child is going to be absent due to ill health (see section 3.2).

Parents are expected to contact the school every day before time if their child is absent from school.

The school will always contact parents/carers on the first day of absence (first-day calling).

If after contacting parents/carers a pupil's absence continues, we will consider involving a School Liaison Officer from Kent County Council.

Local Authority Action may include:

- ▶ Attendance Improvement Meeting
- ▶ Home visits
- ▶ Liaison with other agencies



#### ► Fast Track to Prosecution

The persistent absence threshold is 10%. If a pupil's individual overall absence rate is greater than or equal to 10%, the pupil will be classified as a persistent absentee.

The severe absence threshold is 50%. If a pupil's individual overall absence rate is greater than or equal to 50%, the pupil will be classified as a severe absentee.

At this point, contact will be made with external agencies and Children's Social Services.

Pupil-level absence data is collected and published at national and local authority level through the DfE's school absence national statistics releases. The underlying school-level absence data is published alongside the national statistics. We compare our attendance data to the national average and share this with governors.

Attendance data is used for monitoring and tracking to identify individual pupils or groups whose absence may be a cause for concern. This enables us to monitor closely and support necessary improvement.

#### **Timeline of School Action for Poor Attendance**

- 90 - 96% attendance - Attendance Officer/Community Leader to investigate and notify student/parent/carers of concern. School intervention including letters and meeting with parents along with considering Penalty Notice or Early Help Notification.
- Below 90% - Where the absences have not been authorised, consult with the Local Authority School Liaison Officer and a referral to PRU, Inclusion and Attendance Service may be considered.

### **8.1 Monitoring attendance**

The school will monitor attendance and absence data (including punctuality) half-termly, termly and yearly across the school and at an individual pupil, year group and cohort level.

Specific pupil information will be shared with the DfE on request.

The school has granted the DfE access to its management information system so the data can be accessed regularly and securely.



Data will be collected each term and published at national and local authority level through the DfE's school absence national statistics releases. The underlying school-level absence data is published alongside the national statistics.

The school will benchmark its attendance data at whole school, year group and cohort level against local, regional, and national levels to identify areas of focus for improvement, and share this with the governing board.

## 8.2 Analysing attendance

The Trust/school will:

- ▶ Analyse attendance and absence data regularly to identify pupils, groups or cohorts that need additional support with their attendance
- ▶ Identify pupils whose absences may be a cause for concern, especially those who demonstrate patterns of persistent or severe absence
- ▶ Conduct thorough analysis of half-termly, termly, and full-year data to identify patterns and trends
- ▶ Look at historic and emerging patterns of attendance and absence, and then develop strategies to address these patterns
- ▶ Identify attendance patterns across the trust to identify common issues and barriers and share effective practice between schools

## 8.3 Using data to improve attendance

The Trust/school will:

- ▶ Develop targeted actions to address patterns of absence (of all severities) of individual pupils, groups or cohorts that it has identified via data analysis
- ▶ Provide targeted support to the pupils it has identified whose absences may be a cause for concern, especially those who demonstrate patterns of persistent or severe absence, and their families (see section 8.4 below)
- ▶ Provide regular attendance reports to class teachers/form tutors, to facilitate discussions with pupils and families, and to the governing board and school leaders (including special educational needs co-ordinators, designated safeguarding leads and pupil premium leads)
- ▶ Use data to monitor and evaluate the impact of any interventions put in place in order to modify them and inform future strategies



- ▶ Share information and work collaboratively with other schools in the area, local authorities and other partners where a pupil's absence is at risk of becoming persistent or severe, including keeping them informed regarding specific pupils, where appropriate

## 8.4 Reducing persistent and severe absence

Persistent absence is where a pupil misses 10% or more of school, and severe absence is where a pupil misses 50% or more of school. Reducing persistent and severe absence is central to the Trust/school's strategy for improving attendance.

The Trust/school will:

- ▶ Use attendance data to find patterns and trends of persistent and severe absence
- ▶ Consider potential safeguarding issues and, where suspected or present, address them in line with Keeping Children Safe in Education
- ▶ Hold regular meetings with the parents of pupils who the school (and/or local authority) considers to be vulnerable or at risk of persistent or severe absence, or who are persistently or severely absent, to:
  - Discuss attendance and engagement at school
  - Listen, and understand barriers to attendance
  - Explain the help that is available
  - Explain the potential consequences of, and sanctions for, persistent and severe absence
  - Review any existing actions or interventions
- ▶ Provide access to wider support services to remove the barriers to attendance, in conjunction with the local authority, where relevant
- ▶ Consider alternative support that could be put in place to remove any barriers to attendance and re-engage these pupils. In doing so, the school will sensitively consider some of the reasons for absence
- ▶ Implement sanctions, where necessary (see section 5.2, above)



## 9 Monitoring arrangements

This policy will be reviewed as guidance from the local authority and/or DfE is updated, and as a minimum annually by the Headteacher. At every review, the policy will be approved by the full board of trustees/local governing body.

Commented [DR14]: Please confirm correct

## 10 Links with other policies

This policy links to the following policies:

- ▶ Child protection and safeguarding policy
- ▶ Behaviour policy